

Christopher Grier

Grier Consulting Group LLC



Chris Grier
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Name	<ul style="list-style-type: none"> ● Christopher Grier
Position	<ul style="list-style-type: none"> ● President, Grier Consulting Group LLC
Qualifications	<ul style="list-style-type: none"> ● MBA, Kellogg Graduate School of Management, Northwestern University (focus on finance and decision science) ● MS Nuclear Engineering, Northwestern University ● BS Nuclear Engineering, Kansas State University ● Certified Senior Reactor Operator, USNRC ● Certified High Voltage Operator
Background	<p>Chris Grier has over 30 years of operations management and consulting experience in the power and utility industry. Chris maintains deep industry knowledge in the areas of business strategy and management, administration, generation, plant operations, engineering, transmission and distribution, nuclear management, and project and risk management.</p> <p>Chris, who worked for 20 years in utility line executive and staff positions, has guided numerous consulting engagements for over a decade across a broad spectrum of electric utility issues. Relevant consulting work includes power and utility corporate and business unit strategy, mergers and acquisitions, operations and performance improvement, and operations and regulatory compliance, decision analysis, and risk management.</p> <p>Prior to starting Grier Consulting, Chris was Director - KPMG Power and Utilities Advisory Practice. Preceding KPMG, Chris was Senior Manager and Consulting Practice Leader for Capgemini's Energy, Utility and Chemical Practice. Previous to Capgemini, Chris was a Director at Navigant Consulting after concluding 20 years in operations and management at ComEd (now a regulated subsidiary of Exelon).</p>
Current and Past Clients	<p>AES, Alliant, ATC, APS, ConEd, Constellation Energy, Duke Power, Entergy, Exelon, FP&L, Great Plains Energy, InterGen, LIPA, Northeast Utilities, OGE, OPPG, Progress, Sempra, PNM, Southern Company, and Future Energy Holdings (TXU).</p>
Representative Experience	<ul style="list-style-type: none"> ● Power Plant Performance Assessments - Operations and Performance Improvement – Lead operational plant assessments world-wide for a coal, gas, CCGT, biomass power plants. Assessment areas included: Management's Understanding of Ongoing Plant Risks, Conduct of Operations, Conduct of Maintenance, Conduct of Work Control, Engineering and Design Change Control, Outage Planning and Management, and Housekeeping and Material Condition. Results of plant performance assessments include recommendations of improvements related to governance, housekeeping and material condition, and improved plant operations, maintenance, engineering and outage management. ● Strategy and M&A: Keep or Sell Generating Assets Strategy - Strategic plan outlined for a large energy company to support the internal decision associated with the future of the company's owned generation. Activities included reviewing strategic options, identifying the requirements for an economic assessment model, building a valuation model, stakeholder value proposition, risk management, and implementation strategies.. ● Asset Management Governance – Lead the development of asset management processes, methods, and models for multiple energy and utility companies in the area of generation, transmission, and distribution. ● Project Management Maturity Audit - Lead an audit of the project management maturity for capital spending projects related to new coal generation and environmental control upgrades.